

## The Honorable Adrienne R. Todman

The Honorable Adrienne R. Todman is an experienced leader and an accomplished housing and community development practitioner. She most recently served as the Acting Secretary of the United States Department of Housing and Urban Development (HUD), a \$72 billion enterprise, where she led a dedicated team of almost 9,000 employees. In that position, she served on the President's Cabinet and collaborated with local leaders across the United States to build and preserve housing and to create resilient neighborhoods, particularly after a natural disaster. Secretary Todman met frequently with housing ministers from around the world to exchange ideas and housing strategies. She was unanimously confirmed by the U.S. Senate as the agency's Deputy Secretary and served in that capacity from 2021-2025.

During her service at HUD, she prioritized critical policy opportunities and operational improvements. This included department-wide initiatives to increase housing supply, improve disaster response and recovery, steer community resiliency efforts, and enhance customer and stakeholder access to HUD's programs. She oversaw HUD's efforts to sustain its financial management improvements, resulting in four consecutive clean audits; improve agency hiring and workforce engagement; and strengthen the agency's risk assessment protocols, IT investments, and contracting processes.

Prior to joining HUD, she served as the CEO of the National Association of Housing and Redevelopment Officials (NAHRO), the country's largest affordable housing association. During her tenure there, she improved the association's financial standing and business operations, developed a member-centric culture, and advocated for funding and policies to preserve and create housing and help communities thrive. She travelled extensively across the country to engage with the housing industry in urban, rural, and suburban communities, and hosted housing leaders from several countries, including Canada, South Africa, and France, among others.

Before joining NAHRO in 2017, Secretary Todman served as the Executive Director of the District of Columbia Housing Authority (DCHA). At DCHA, she implemented a national award-winning model to house veterans experiencing homelessness, increased homeownership opportunities by 50 percent for low- and moderate-income families served by DCHA, and increased the number of affordable units available in neighborhoods experiencing rapid growth. She prioritized repairs to units, services for youth, workforce development, and commissioned the first citywide needs assessment of public housing residents.

Her career in public service began in the office of then-Congressman Ron de Lugo, a long-serving member who represented the U.S. Virgin Islands, where she was born and raised.

She currently serves on the Advisory Committee of the Bipartisan Policy Center's Terwilliger Center for Housing Policy and has served on numerous cross-sector policy

collaborations, including Brookings' "Housing as a Hub" policy group, and Urban Institute's "Renters and Rental Market Crisis" working group. She speaks frequently at conferences and policy forums across the country and has been called upon as an expert witness at several Congressional hearings.

Secretary Todman served on the Smith College Board of Trustees and was the Vice-Chair of the national Neighborworks America board. She previously served as Vice-President of the Council of Large Public Housing Authorities and a Trustee with the National Housing Conference. She was named a "Woman of Influence" by HousingWire, received the federal Distinguished Service Award, the DC Building Industry Association's Government Partner award, and the service award from the National Association of Real Estate Brokers, among many other recognitions of her commitment to people, places, and outcomes.

She is a graduate of Smith College.